

EPC PROPOSAL FORM

Originating Academic Unit:	School of Nursing
Date Proposal Submitted:	20 March 2023

INSTRUCTIONS: Upon completing the form, submit the document with all appropriate signatures to the Office of the Provost *via* the Faculty Governance Manager at facgov@plu.edu.

<u>DEADLINES</u>: Type 1 proposals, being non-substantive, are generally considered on a rolling basis. Type 2 proposals – December 1. Type 3 proposals - November 1.

For specifics on the processing of each type of proposal, read the <u>Educational Policies Committee Manual</u> in the PLU Faculty Handbook (Section III, Part VI), and the <u>Preparing EPC Proposals checklist</u>, located on the documents and forms section of the Faculty Governance website.

PROPOSAL SUMMARY

Provide a summary of the proposal.

This proposal expands the PLU reach into senior executive nursing. This program combines the great work of the School of Business and the School of Nursing to prepare Nurses in, or aspiring to be in, executive roles within healthcare.

Applicants for this program will be at least MSN prepared nurses with C-suite (chief executive) position or intended route within next 2 years. We anticipate this program will be desirable for nurses already in C-suite positions, who desire to be at an equivalent degree level to those they collaborate with such as MD, PhD, PharmD, JD, etc. providers, as well as those with a designated route to such a position. This can include senior unit nurse managers and field grade military nurses (O-4 and above).

This program can be completed within 3 years of full-time attendance. Students will have 7 years to complete all the requirements of the program in order to be eligible for the DNP degree. Students will be awarded the MBA and the DNP simultaneously at the completion of the entire program.

If students complete the MBA requirements but fail to complete the DNP requirements, they will be eligible to file for an exception to policy to graduate with the MBA alone. This is highly discouraged and will not be advertised as an option, only discussed as an option for someone that needs to leave school due to situations such as a military move. The assumption with this program is that those who begin it will want to complete the entire doctoral portion otherwise they would have applied for an MBA alone.

This program is a coordinated program with the School of Business and School of Nursing for the students to achieve their MBA along with their DNP. There are no new classes as part of this proposal.

TYPE OF PROPOSAL

Check all the appropriate boxes.

TYPE 1: NON-SUBSTANTIVE CHANGES [complete shaded sections and provide signatures]

Check boxes in this section. Also complete Proposal Summary (above), a brief Statement of Rationale (below), Catalog/Curriculum Changes section (ahead), and provide chair/dean signatures on the final page.

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 [] Change course number [] Change course title [] Delete course with no GenEd element, which is not part of by any other major/minor/concentration [] Add GenEd Element to existing course** [] Prerequisite change within the academic unit only [] Catalog correction (editorial)
[] TYPE 2: SUBSTANTIVE CHANGES [complete all sections, including signatures] Submit completed form, including signatures. Be sure to check all boxes that apply.
[] Change catalog description** [] Change a course's credit hours [] Add permanent GenEd course** [] Delete GenEd course [] Add permanent non-GenEd course** [X] Revise curriculum** [] Change major requirement** [] Change minor requirement** [] Change grading type (e.g. P/F, letter grade) [] Change concentration requirement** [] Change prerequisite involving another unit's course [] Other:
[X] TYPE 3: CHANGES REQUIRING FACULTY ASSEMBLY APPROVAL [complete all sections, including signatures] Note: These proposals require the approval of the Board of Regents in addition to the Faculty Assembly.
[] New Degree** [] New Major** [] New Minor** [X] New Concentration** [] Eliminate Degree [] Eliminate Major [] Eliminate Concentration [] Add Certificate (non-Continuing Education)** [] Other:
** These changes/proposals require completion of the EPC Curriculum Change Template and a two-year course cycle. The noted Type 3 proposals also require attachment of an Institutional Impact Evaluation Form . ** A course syllabus must be submitted with these course proposals.
STATEMENT OF RATIONALE
Provide a statement of rationale and/or other clarifications. Include information on student learning and outcomes and any General Education Program rationale. Nurses are already in leadership positions throughout healthcare in large and small organizations. This program will help them to be prepared for those roles.
Historically nurses were limited to the type of doctorate they could achieve. For nurses that was primarily the PhD but for those interested more in clinical care, not research, this does not match. The DNP degree was created to be clinical practice focused and is now the expected terminal degree for clinical nurses in advanced roles.
Adding the MBA to the DNP makes this program more highly desirable and competitive compared to similar programs nationwide.
CATALOG/CURRICULUM CHANGES
Current Catalog Language:
None
NOTE

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Proposed Catalog Language: (note changes in Blue Bold and Blue Strikeout)

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Post-Master's Doctor of Nursing Practice Degree & Master's in Business Administration for the Nurse Executive

Minimum 65 Credits

The post-master's D.N.P. degree builds on the core master's degree in nursing in preparing and supporting nurses in executive positions from senior unit nurse manager to C-Suite positions or with an intended route within 2 years. Designed as 3-year full-time program students complete the D.N.P. Core courses (except GNUR 708) and the courses required for an MBA. Part time options are available; students must complete the degree requirements within 7 years of their first matriculated course to be awarded the DNP/MBA degrees. A Gap Analysis is conducted to determine what previous coursework meets the D.N.P. competencies and may be waived.

Nurse Executive Doctor of Nursing Practice/Master's in Business Administration

- GNUR 701 Foundations of Scholarly Writing & Communication (2)
- GNUR 702 Advanced Practice Roles & Collaboration (1)
- GNUR 703 Theoretical Foundations & Evidence Based Practice (3)
- GNUR 704 Population Health, Policy, & Politics (2)
- GNUR 705 Information Systems & Patient Care Technology (2)
- GNUR 706 Biostatistics, Analytical Methods, & Epidemiology (3)
- GNUR 707 Quality Improvement & Research Methods (3)
- GNUR 795 DNP Project Proposal (1)
- GNUR 796 DNP Project Proposal Seminar (2)
- GNUR 797 DNP Project Seminar (1 each semester after N791 until final semester)
- GNUR 798 DNP Project Clinical Hours (1-5)
- GNUR 799 DNP Project Final Seminar (2 in final semester)
- BMBA 509: Global Business Perspectives (4)
- BMBA 510: Legal, Ethical and Social Responsibilities of Business (4)
- BMBA 511: Accounting for Decision Making (4)
- BMBA 513: Marketing Management (4)
- BMBA 515: Organizations, Leadership and Change Management (4)
- BMBA 517: Understanding & Managing Financial Resources (4)
- BMBA 521: Supply Chain and Information Management (4)
- BMBA 522: Quantitative and Managerial Decision Analysis (4)

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• BMBA 523: Busi	BMBA 523: Business Strategy and Innovation Management (4)					
A 1.1911 11 - 6						
Additional information for cours Are there courses that can be repeated for credit because of variable content?	es: [X]	Yes,	The DNP Project seminar and DNP clinical hours courses can be taken repeatedly until the semester before graduation or max 7 years in	Times [If yes, the parameters must be clear in course description]	[]	No [Default is 'no.' Note that does not exclude a student's option to repeat a course for a better grade to replace the initial one.]
Grade Type:	[X]	Standa	the program. ard Letter		[]	Pass/Fail
Anticipated Enrollment:		depend	ling on whether co	ore course or po	pulatio	·
Course Syllabus Attached**:	[]	Yes			[]	No
	courses,	and othe	er proposals as indicate	ed above.		
	one co	ourse is	boxes below) proposed, make s any, are proposed			es clear
 Alternative Perspectives Art, Music, Theatre AR Cross Cultural Perspecti International Honors (10) International Honors (20) International Honors (30) Literature LT Inquiry Seminar (FYEP) Mathematical Reasonin Natural Sciences, Mathematical Science NS 	ve C 00-lev 00-lev 00-lev F g MR ematic	el) H2 el) H3	[] F [] F [] S [] I	Science and Scie	n Trad Religion ntific M man Be s SO Project	itions RC us Traditions RG Method SM Phavior, Culture,
NOTE: Submissions will be for Diversity courses have specific lea						ew and recommendation.
STAFFING & BUDGETARY IMPLIC Has this proposal been formally [x] Yes [] No (Indicate w	appro	ved by			ing fac	ulty in your academic unit?

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Does this proposal impact any other academic unit?		
[x] Yes (List below and indicate if 2/3 of	the full-time facult	ry in that area support the proposal)
School of Business, yes.		
[] No		
Does this proposal require the commitment of new or s acquisitions, Information and Technology Services, War	ng Center)?	
[] Yes (Explain and indicate if support se	rvices have been o	consulted)
[x] No		
Explain how the proposed change(s) will be staffed. Re	vised 2-Year Cours	se Cycle must be attached.
No changes to total staff requirement no	eeded. These cours	ses will be held in the routine
course calendar for the DNP and the MB	SA.	
Are special budgetary arrangements and funding requirintegrated without added personnel or budgetary requirintegrated without added personnel or budgetary requirintegrated without added personnel or budgetary requirintegrated without and proposed change(s). Include the time frame covered.)	rements. Il be used to meet	
[X] No		
There are no new courses for this propo students in the MBA and in the other DN		
NOTE: Budgetary considerations will be reviewed/		
REQUIRED SIGNATURES		
	03/06/2023	
Director of DNP and Advanced Practice Programs	(Date)	_
Balbara Nchermen		03/07/23
<u></u> Dean	(Date)	03/07/23

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Institutional Impact Evaluation Form

- 1. Name of Proposed Program: Nurse Executive DNP/MBA
- **Executive Summary**: In 1-2 paragraphs, describe the proposed program, including a clear statement of how the program meets the mission of the university.

This program is a combined DNP and MBA for nurses in or planning to be in executive roles in health organizations. The students will take the majority of the core DNP courses with their cohort and the full MBA requirements graduating with a dual degree.

Nurse Executives have traditionally been able to achieve an MSN in Nursing but, unless they were interested in research, they were unable to achieve a doctorate. The status quo has changed throughout the country and academic organizations are offering the DNP to clinical nurses in leadership positions and organizations will start to expect the Nurse Executive to be doctorally prepared.

Educating students for thoughtful inquiry, service, leadership, and care is what this program is all about. Nurses will be better prepared for leadership through their work. They will enhance their knowledge of the research process and how to put evidence into practice in their organizations through the courses and final project. To serve and care is core to nursing and is inherent in this program and the roles these graduates will be taking.

- 3. **Proposed Program Start Date:** Summer 2023
- 4. Program Offerings:
 - a. Describe the type of program (new degree, new major, new minor, new concentration).

New Concentration – Nurse Executive DNP/MBA

b. Identify the delivery format for the program (face-to-face, online, blended, or competency-based) and rationale for this format.

This will depend on the current format of the courses in which they are currently enrolled. Courses are held in face-to-face, online, and blended formats.

c. Describe the curriculum and program requirements by providing a clear description of the courses required to complete the program and any program-specific policies (e.g., credit hours in residency, GPA requirements). Include course offerings, number of credits, prerequisites, and any general education elements. Clearly distinguish between existing courses and any new courses that will need to be created or deleted. If you are using preexisting catalog language, please highlight changes by using blue boldface for changes and blue strikeout for deletions.

Course required to complete the program are done through a majority of the core DNP courses and all the MBA courses.

Catalog language:

Post-Master's Doctor of Nursing Practice Degree & Master's in Business Administration for the Nurse Executive

Minimum 65 Credits

The post-master's D.N.P. degree builds on the core master's degree in nursing in preparing and supporting nurses in executive positions from senior unit nurse manager to C-Suite positions or with an intended route within 2 years. Designed as 3-year full-time program students complete the D.N.P. Core course (except GNUR 708) and the courses required for an MBA. Part time options are available; students must complete the degree requirements within 7 years of the first matriculated course to be awarded the DNP/MBA degrees. A Gap Analysis is conducted to determine what previous coursework meets the D.N.P. competencies and may be waived.

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- BMBA 513: Marketing Management (4)
- BMBA 515: Organizations, Leadership and Change Management (4)
- BMBA 517: Understanding & Managing Financial Resources (4)
- BMBA 521: Supply Chain and Information Management (4)

- BMBA 522: Quantitative and Managerial Decision Analysis (4)
- BMBA 523: Business Strategy and Innovation Management (4)
 - d. Provide a two-year course cycle for delivering the curriculum.

All courses are already scheduled as part of the regularly occurring curriculum for the DNP and the MBA. There are no changes required for this curriculum.

e. Provide completion pathways (including two and four-year advising plans for undergraduate programs).

Full Time option

Year	Summer	Fall	J-Term	Spring
1	GNUR701 Foundations of Scholarly Writing & Communication (2)	GNUR703 Theoretical Foundations & Evidence- Based Practice (3)	GNUR704 Pop Health, Policy, & Politics (2)	GNUR705 Information Systems & Patient Care Technology (2)
	GNUR702 Advanced Practice Roles & Collaboration (1)	BMBA511 Accounting (4) BMBA513 Marketing (4)		BMBA510 Legal/Ethical/Social Responsibilities (4)
				BMBA517 Financial Resources (4)
26	3	11	2	10
2	GNUR706 Biostats, Analytical Methods, & Epidemiology (3)	GNUR707 Quality Improvement & Research Methods (3) BMBA515 Organizational Leadership, change Management (4) BMBA522 Quant. Decision and analytics (4)	BMBA509 Global Business Perspectives (4)	GNUR795 DNP Project Proposal (1) GNUR796 DNP Project Proposal Seminar (2) GNUR798 DNP Project hours (1 cr. 60) BMBA521 Supply Chain/Information Management (4) BMBA523 Business Strategy and Innovation (4)
30	3	11	4	12
3	GNUR797 DNP Project Seminar (1)	GNUR797 DNP Project Seminar (1)	GNUR797 DNP Project Seminar (1)	GNUR799 Final DNP Project seminar (2)
	GNUR798 DNP Project (1-5)	GNUR798 DNP Project (1-5)	GNUR798 DNP Project (1-2)	GNUR798 DNP Hours (1-5)
9-22	2-6	2-6	2-3	3-7
65-78				

Year	Summer	Fall	J-Term	Spring
1	GNUR701 Foundations of Scholarly Writing & Communication (2) GNUR702 Advanced Practice Roles and Collaboration (1)	GNUR703 Theoretical Foundations & Evidence- based Practice (3)		BMBA510 Legal/Ethical/Social Responsibilities (4)
10	3	3	0	4
2	GNUR705 Biostats, Analytical Methods, & Epidemiology (3)	BMBA511 Accounting (4) BMBA513 Marketing (4)	GNUR704 Pop Health, Policy, & Politics (2)	GNUR705 Information Systems & Patient Care Technology (2) BMBA517 Financial Resources (4)
19	3	8	2	6
3		BMBA522 Quant. Decision and analytics (4)		BMBA521 Supply Chain/Information Management (4) B523 Business Strategy and Innovation (4)
12	0	4	0	8
4		GNUR707 Quality Improvement & Research Methods (3) BMBA515 Organizational Leadership, Change Management (4)	BMBA509 Global Business Perspectives (4)	GNUR795 DNP Project Proposal (1) GNUR796 DNP Project Proposal Seminar (2) GNUR798 DNP Project hours (1 cr. 60)
15	0	7	4	4
5	GNUR797 DNP Project Seminar (1) GNUR798 DNP Project (1-5)	GNUR797 DNP Project Seminar (1) GNUR798 DNP Project (1-5)	GNUR797 DNP Project Seminar (1) GNUR798 DNP Project (1-2)	GNUR799 Final DNP Project seminar (2) GNUR798 DNP Hours (1-5)
9-22	2-6	2-6	2-3	3-7
65-78				

f. Identify the learning outcomes for the program. For undergraduate programs, also describe the connection to the Integrative Learning Objectives.

The DNP program learning objectives remain unchanged for this program:

1. Integrate and actively use science-based theories and concepts in advanced nursing practice.

- 2. Develop and/or evaluate effective strategies for improvement in practice including risk assessment and quality care delivery approaches that meet current and future needs of patient populations.
- 3. Integrate and apply current research knowledge to solve complex practice situations while identifying strategies to continuously incorporate and communicate new knowledge.
- 4. Use information systems/technology to support and improve patient care and healthcare systems.
- 5. Assume leadership to design, implement, and advocate for health care policy that addresses issues of access, resource management, and equity in health care.
- 6. Effectively collaborate as a member and/or leader of an interprofessional or a multidisciplinary team to improve health outcomes.
- 7. Evaluate care delivery models and/or concepts to provide health promotion and risk reduction/illness prevention strategies.
- 8. Assume the role and distinct skills of the Doctor of Nursing Practice in an area of specialized nursing practice.
- g. Provide a plan for assessing program learning outcomes.

Seminar assessments through final project semesters.

h. Identify program entrance requirements, including application processes, if appropriate.

Admission Criteria

- Completion of a master's degree in nursing from a nationally-accredited school of nursing.
- A minimum cumulative 3.00 GPA (B) on a 4.00 scale for all college work.
- Submission of PLU Graduate Application via Nursing CAS.
- Official transcripts from each college and university attended.
- Professional résumé.
- Statement of professional goals.
- Two letters of recommendation.
- Civil, administrative, and criminal history clearance in all states as well as any other applicable territory or country.
- Fluency in speaking, reading, writing, and comprehending graduate-level English.
- **5. External Authorization**: Will the proposal require authorization from NWCCU, the state of Washington, or an external accreditation body?

6. Rationale:

a. Provide evidence of demand for the proposed program, which may include a market analysis or review of trends at other universities. Include reference to relevant competitors' programs and characteristics of the proposed program that will make it attractive to students in light of this competition.

The next nearest Nurse Executive DNP (besides online) is at UCSF and they do not include an MBA in their program. The MBA makes this program novel and desirable for nurses at the executive level. From a local Nurse Executive: "MBA (content) is what the Nurse Executive needs" (especially when working with others in the "C suite") --- "The business piece is critical." From another: The idea is "music to my ears." Due to this being a no-cost, revenue producing program, there is low to no risk and only benefit to potential students, their organizations, and PLU.

b. Identify the target audience for the program.

Masters prepared nurses in or aspiring to be (within 2 years) in chief executive roles in their respective clinical arenas. These nurses have traditionally been able to achieve an MSN in Nursing but, unless they were interested in research, they were unable to achieve a doctorate. The status quo has changed throughout the country and academic organizations are offering the DNP to clinical nurses in leadership positions and organizations will start to expect the Nurse Executive to be doctorally prepared.

c. Explain why this is the right time for the university to add this program.

This is a no cost added, revenue producing program.

Nurses are already in leadership positions throughout healthcare in large and small organizations. This program will help them to be prepared for those roles.

Historically nurses were limited to the type of doctorate they could achieve. For nurses that was primarily the PhD but for those interested more in clinical care, not research, this does not match. The DNP degree was created to be clinical practice focused and is now the expected terminal degree for clinical nurses in advanced roles.

Adding the MBA to the Executive DNP makes this program more highly desirable and competitive compared to similar programs nationwide.

d. Explain how this program might compete with other programs currently offered at PLU.

There is no competition. Nurses who opt into this program are already career focused in leadership in healthcare organizations.

e. Identify which academic units might be affected by this program, and how.

The School of Nursing and School of Business have already approved this program. The impact will include additional students in the courses.

f. Will approval of this program mean the termination of another program? If so, what is the timeline for the proposed elimination?

7. Marketing strategies:

a. Provide a marketing and advertising plan for the initial roll-out of the program, including a timeline.

Initial recruiting and marketing will be sent via email to local nurse executives who do not have a doctoral degree. Goal of recruiting 2-3 students for first cohort.

b. Identify longer-term plans for marketing and advertising.

On-going recruiting will be done through word-of-mouth, direct outreach, and through professional social media.

- **8. External funding sources:** Describe any plans for the development of funding sources for this program that are external to the university, including projected amounts of funding for each. *None*
- a. Fundraising:
- b. Grants:
- c. Other:
 - **9.** Faculty, Staff and Administration: No additional faculty are required for this program.
- a. Describe the qualifications needed by faculty who will teach in the program.
- b. Identify the number and type (contingent, tenure-track) of faculty members necessary to deliver the program.
- c. Will any current faculty serve in the proposed program? If so, how will this new commitment be accommodated in their teaching load?
- d. Identify the number and type (contingent, tenure-track) of *new* faculty necessary to deliver the program.
- e. If new faculty are required, provide a recruitment plan and timeline, including comments addressing the challenges of filling positions with small hiring pools or where market premia might be required
- f. Describe plans for providing administrative support for the program. Identify any new administrative positions or organizational rearrangements in staff needed to accommodate the new program.
- **10. Facility and Technology Needs** Includes but not limited to classroom, office, studio, laboratory, storage, technology, and computer labs. *No additional facility or technology needs for this program*
- a. Describe any new construction or facility renovations necessary to launch or maintain the program and the associated expenses.
- b. Describe any furniture and/or equipment necessary to launch or maintain the program.
- c. Explain any special security considerations associated with the program.

- d. Identify possible health and safety concerns associated with the program.
- 11. Library Resources: No additional library resources are needed for this program.
- a. Describe library resources needed to support the program, including print books, electronic materials, and other library resources.
- b. Does the new program require access to library resources not already available? Are these mandated by any program accreditation?
- c. If program is fully online or blended, describe how library resources will be delivered to students. Include expenses for postage, photocopying, etc.
- **12. Student Services**—Are there any changes in existing student services needed to accommodate the program? Will adding the program result in changes in service provision to the rest of the student body? Where might additional resources be necessary, and what are the projected expenses for those resources? *No additional resources are required for this program*
- a. Financial aid
- b. Registration
- c. Center for Student Success (advising, tutoring)
- d. Other
- **13. Budget.** Use information from the questions above to complete the table. Please see footnotes for additional information.

Year	Year Zero	Academic Year 1	Academic Year 2	Academic Year	Academic Year 4
# Students in Program ⁱ	0	2	3	3	4
# Faculty FTE to Deliver Program ⁱⁱ					
# New Faculty FTE to Deliver Program ⁱⁱⁱ	0	0	0	0	0
Average Faculty Salary in unitiv					
# Administrators or Staff ^v					
# New Administrators or Staff ^{vi}	0	0	0	0	0
Average Administrator or Staff Salary ^{vii}					
Services & Purchasesviii					
Facility and Technology ^{ix}	_				

Library Resources ^x			
Student Services ^{xi}			
Net			

- i. Identify the projected number of students *declared* in the new program for each of the first four years of the program.
- ii. Identify projected faculty FTE for each of the first four years of the program.
- iii. Identify the number of additional (new) faculty FTE (whether new of contingent) necessary to add in each of the first <u>four</u> years of the program.
- iv. Identify average faculty salary in the proposed program in consultation with the Provost's Office.
- v. Indicate the projected staff/administrator FTE for each of the first four years of the program.
- vi. Identify the number of additional (new) staff/administrator FTE necessary to add in each of the first <u>four</u> years of the program.
- vii. Indicate the average staff/administrator salary.
- viii. Indicate the annual services and purchases budget required for each of the first four years of the program, including any projected expenditures required for start-up expenses. *Itemize these expenses in an attached narrative*.
- ix. Estimate facilities and technology expenses for each of the first four years of the program.
- x. Estimate library expenses for each of the first <u>four</u> years of the program.
- xi. Estimate student services expenses

14. Risk management *No risks identified.*

Describe the major risk considerations of the plan and the steps that could be taken to mitigate or minimize the risk and still implement a successful plan. For example, if applicable, the plan may encounter problems associated with items such as negotiating a lease contract, obtaining city or government approvals, obtaining accreditation approval, etc.

15. Accountability and Exit Strategy:

a. Outline the steps that will be taken to review whether the program is meeting its enrollment and revenue targets, including the timeline for such review. For new undergraduate programs, provide a 5-year timeline; for new graduate programs, provide a 3-year timeline.

Program will be reviewed yearly by the Executive Council of the School of Nursing to determine if it is still a revenue-producing program.

b. Provide an exit strategy, including a general timeline for deciding whether to terminate or continue the program and a plan for teaching out the program.

Cohorts will be admitted yearly, there are no new courses required for this program so it would be able to be taught out without any problems if there was a decision to terminate the program.

c. Identify who will be responsible for providing accountability and oversight for the program meeting its enrollment and revenue targets.

The Director of the DNP programs and the SON Associate Dean for Academic Affairs will be responsible for providing accountability and oversight for the program.

16. Communications Checklist. The persons/offices listed below should be consulted as the proposal is prepared.

	Signature	Date	Level of Support: Support Undecided Do not support
SoN Dean	Balbara Neherman	03/07/23	Support
Dean, College of Health Professions	David Ward	13Mar23	Support
Associate Dean for Academic Affairs – School of Business	Juanita Reed	13Mar23	Support
Dean – School of Business	Mark Mulder	14Mar23	Support
Associate Provost for Undergraduate or Graduate Studies, as appropriate	Geoff Foy	10Mar23	Support
Accreditation Liaison Officer	Karen McConnell	14Mar23	Support
Director of the Library	Genevieve Williams	13Mar23	Support
Student Financial Services	Mike Frechette	20Mar23	Support
Director of Graduate Admissions	Catherine Chan	20Mar23	Support
Executive Director Center for Student Success	Kristin Plaehn	13Mar23	Support
Vice President for Administrative services	Kate Boyle	15Mar23	Support