

AGENDA

- 1. Welcome Allan Belton
- 2. Board Update Allan Belton
- 3. General Education Joanna Gregson
- 4. Budget David Ward
- 5. Capital Project Update Dan Lee
- 6. Q & A



I do not like the cone of uncertainty!

2019-2020 Budget Update

David Ward

PACIFIC LUTHERAN UNIVERSITY

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Current Environment

- Faculty and staff salaries are significantly (>10%) behind peers
 - Inconsistent with PLUs salary goals
 - Creating hiring and retention challenges
- Continued need for investment in PLU's capital
- Budget Advisory Committee pushing for more investment in these priorities.

Current Budget Revenue Assumptions

- Fall Enrollment = 3121 (down 22)
 - 650 incoming, 170 transfers, 365 graduate
- Gross Tuition = \$126,053,723 (3.7% increase)
- Financial Aid = \$62,035,098 (7.1% increase)
- Net Tuition Growth = \$321,625
 - Increase is all in graduate programs
- Continuing Education = \$1,200,000 (flat)
- Auxiliary Services Growth = \$16,588,529 (4.2% increase)
- Total Revenue Growth = \$919,100 (1% increase)

Current Budget Expense Assumptions

- Open positions savings (\$400,000)
- FJC savings (\$223,390)
- New President salary
- Student salaries flat even with minimum wage increase
- Benefit increase in medical and dental likely between 5-10%
 - PLU unable to continue to cover all of the cost of the increase.

Priorities to Fund from BAC

- Salary pool for cost of living, market, & equity increases
 - Pool instead of Across the Board
 - Allow VPs, FAC, HR to make recommendations
- Pool to address staff salary compression due to minimum wage increase
- Faculty promotions
- Continue funding of capital improvements budget
- Budget contingency/reserves (\$1,432,000)

Budget Finalization Steps

- 1. BAC made recommendations to PC
- 2. PC is in process of responding
- 3. Finalize individual salary adjustments
- 4. Finalize student wages, S&P budgets
- 5. Board Approval at May Meeting
- 6. Publish Budget in Banner



- Undergraduate Tuition Modeling
 - We cannot sustain current discount rate model (high tuition/high discount)
 - Exploring alternative models for potential application in 2020-2021
- Follow up on development of new graduate programs
- J-term pricing

Questions? PACIFIC LUTHERAN UNIVERSITY